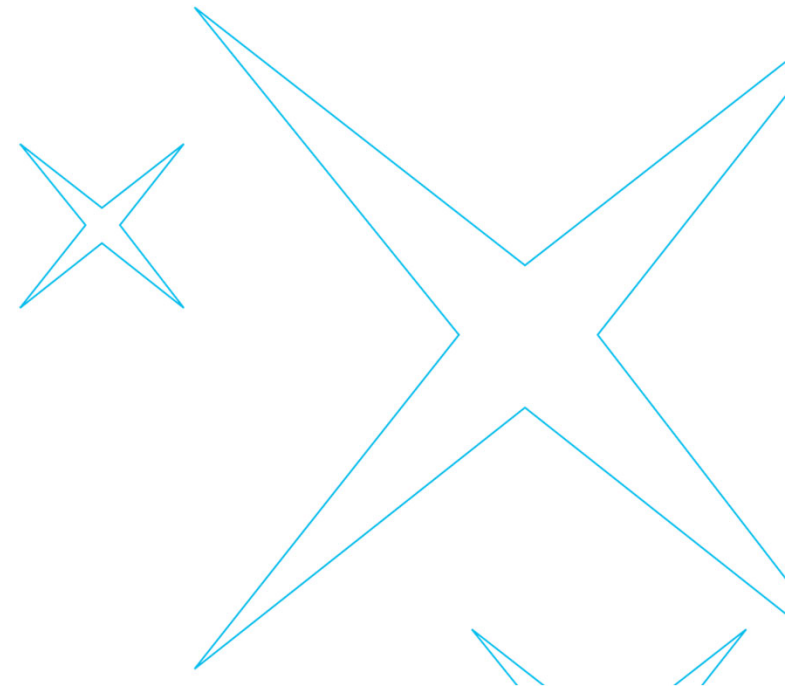


CENTRE FOR
**Sustainable
Finance**
TOITŪ TAHUA

FY27 Strategy



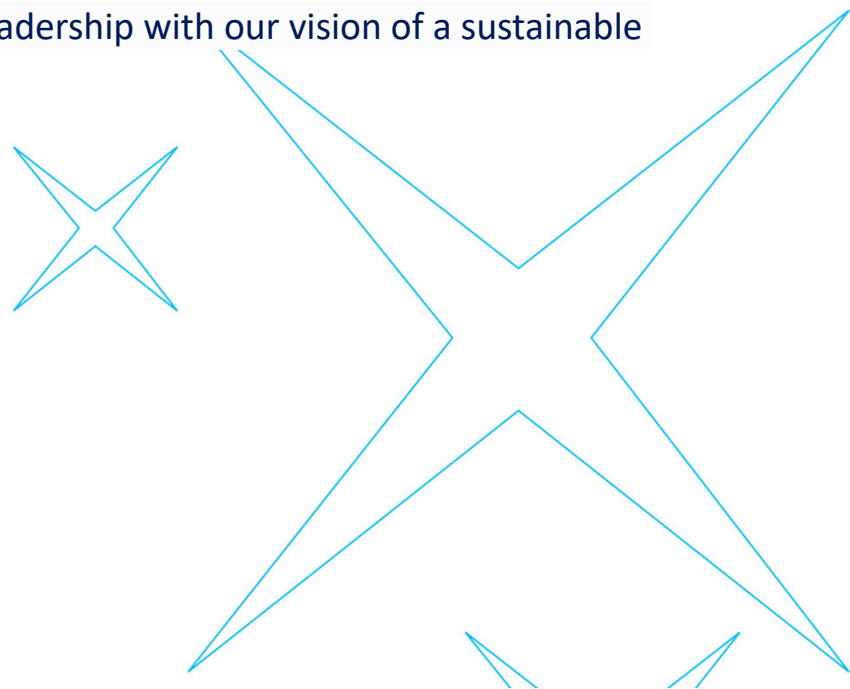
Vision: A financial system that enables market participants to mobilise and direct capital flows towards:

- Building a low-emissions, Paris-aligned future
- Restoring nature
- Upholding the rights and interests of indigenous peoples of Aotearoa New Zealand

Mission: By 2030, align financial markets settings, initiatives and leadership with our vision of a sustainable financial system.

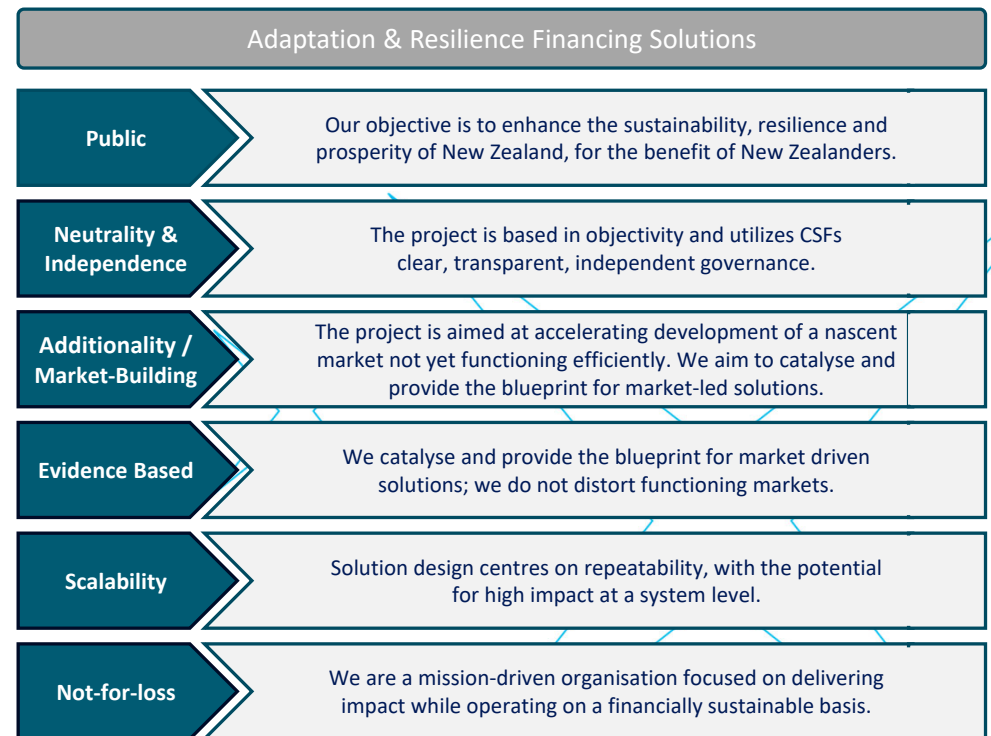
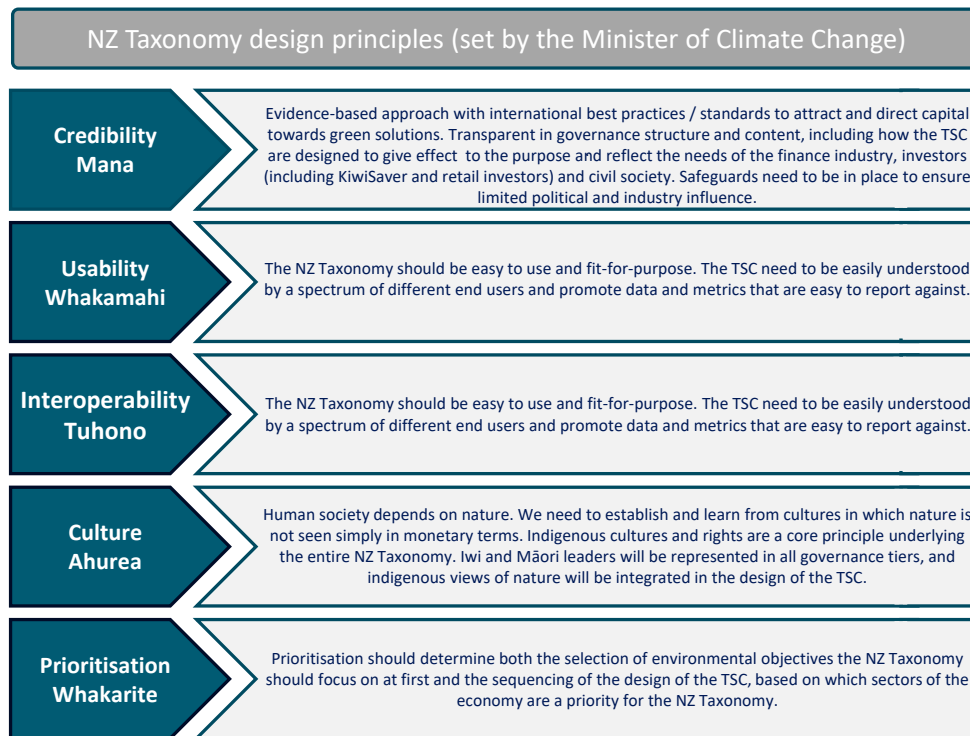
FY27 focus areas:

- Accelerate financing solutions
- Drive the NZ Taxonomy
- Deliver credible market and policy insights



Principles

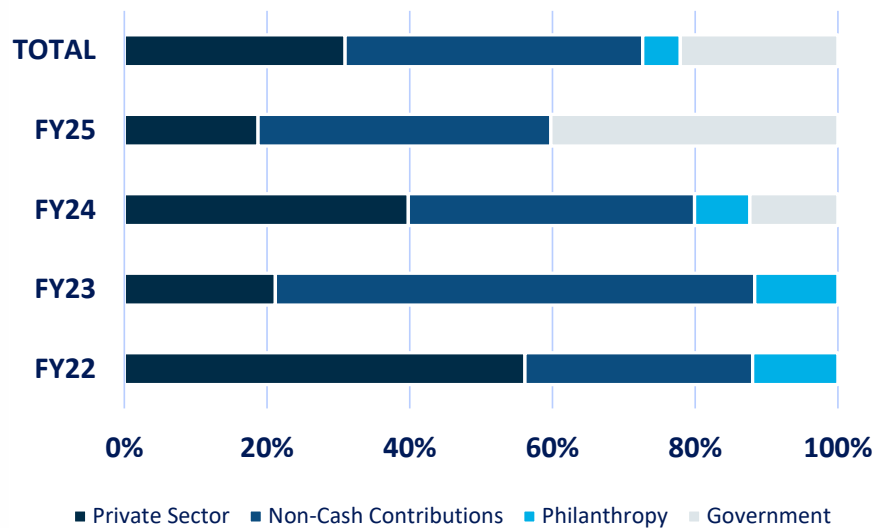
Our program-level principles support our mission and provide clarity for our partners and stakeholders.



Business Model

How We're Funded

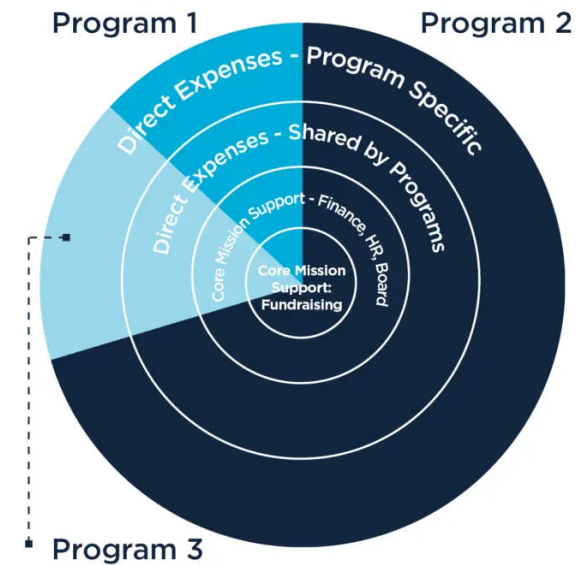
CSF TOTAL CONTRIBUTIONS FY22 - FY25



Each of our programs is built around, is supported by, and shares responsibility for **Core Mission Support**.

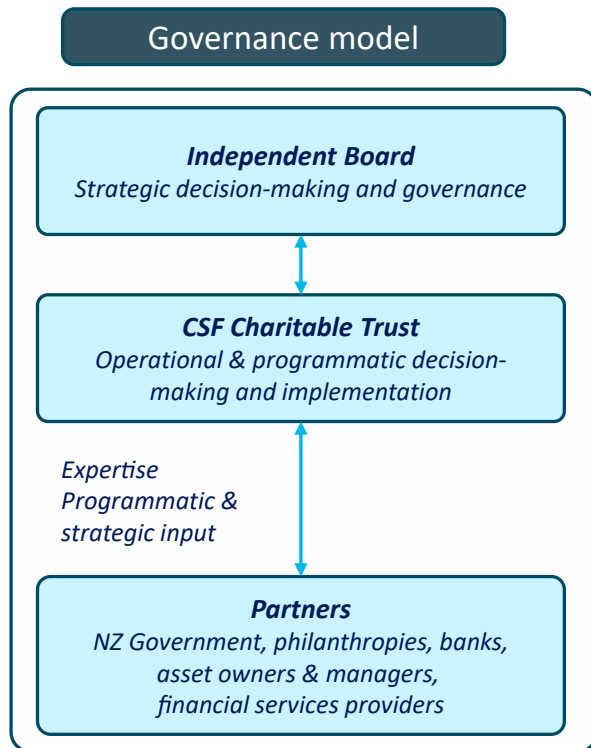
All of the resources we need to accomplish our programs are the True Program Costs, which include four types of expenses:

1. Direct Expenses: Program-Specific (eg. travel, research, experts)
2. Direct Expenses: Shared by Programs (eg. communications, Government engagement)
3. Core Mission Support: Finance, HR
4. Core Mission Support: Strategy, Fundraising & Partners

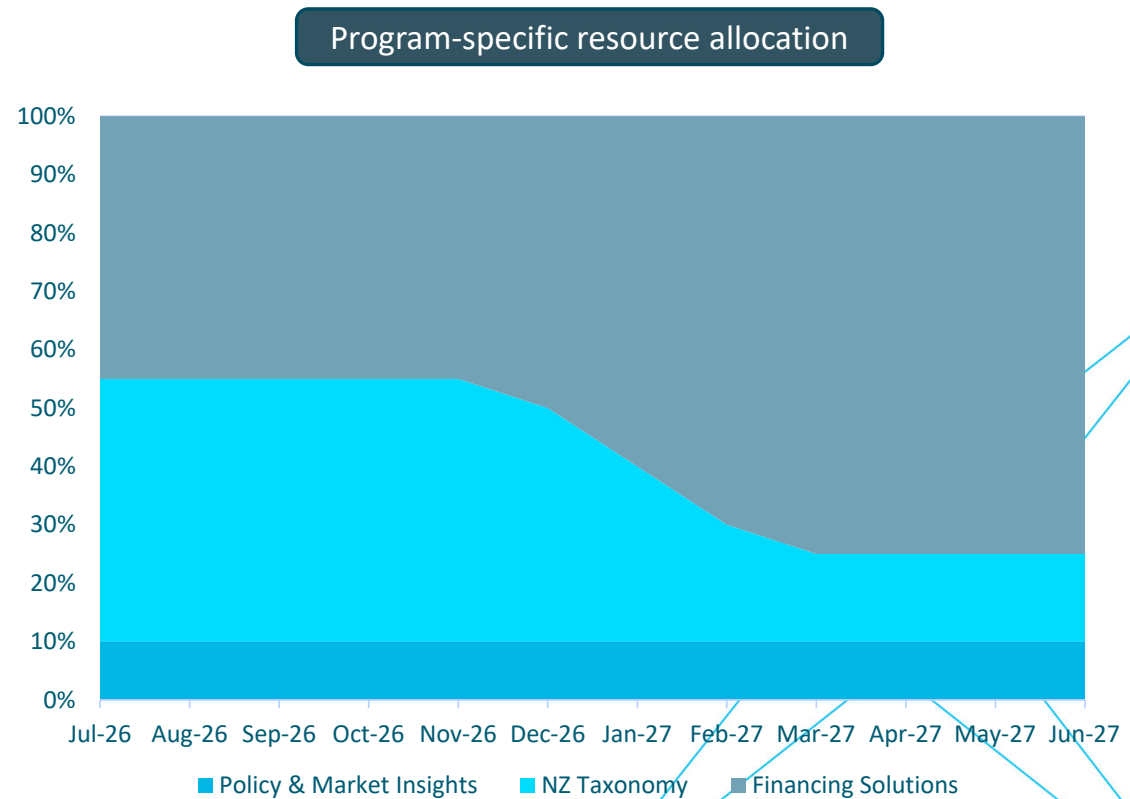


Illustrative model of True Program Costs
 Source: <https://propelnonprofits.org/blog/a-graphic-re-visioning-of-nonprofit-overhead/>

How we make decisions



How focus shifts over FY27



Board



Matt Whineray
Chairperson



David Woods
Deputy Chair



Pip Best



Bridget Coates



Michele Embling



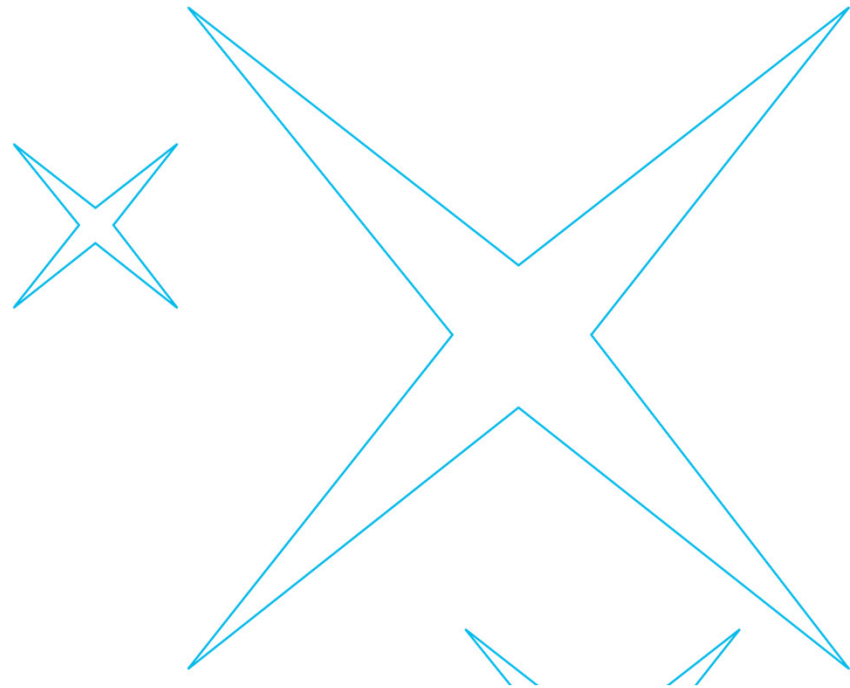
Fonteyn Moses-Te Kani



Simone Robbers



David Tikao



Team



Jo Kelly
Chief Executive



Andy O'Hare
Head of Strategy and
Financial Solutions



Christian Bonnevie
Senior Advisor,
Government Relations



Jessica Desmond
Head of Taxonomy



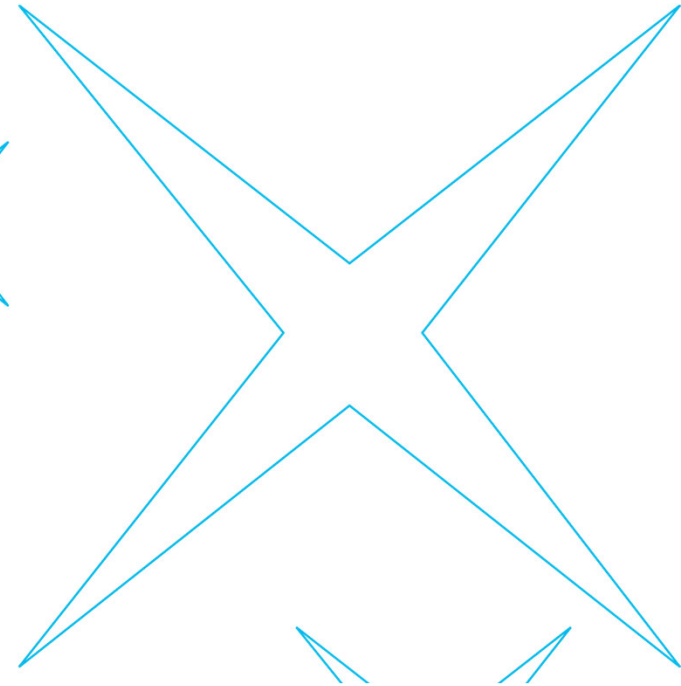
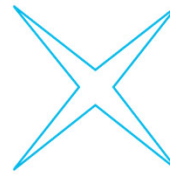
Holly Blundell
Operations Manager



Beth Johnson
Senior Manager,
Engagement



Renzhu Zhang
Taxonomy Manager



CSF Strategy Jul 26 – Jun 27

Mission

By 2030, align financial markets settings, initiatives and leadership with our vision of a sustainable financial system.

Key Differentiators

Independent

Trusted by
Government and
Finance

Not-for-Loss
Not for profit

Catalytic

Core Capabilities

Technical convening

Program management

System-level
financial solution design

Government relations and
communications

FY27 Focus Areas

Accelerate
financing
solutions

Drive the NZ Taxonomy

Deliver credible market
and policy insights

FY27 Targets

NZ Taxonomy

1. Submit the NZ Taxonomy for AFOLU, energy, buildings and construction
2. 1 to 3 outputs based on usability research (e.g. guidance, case studies)

A&R financing solutions

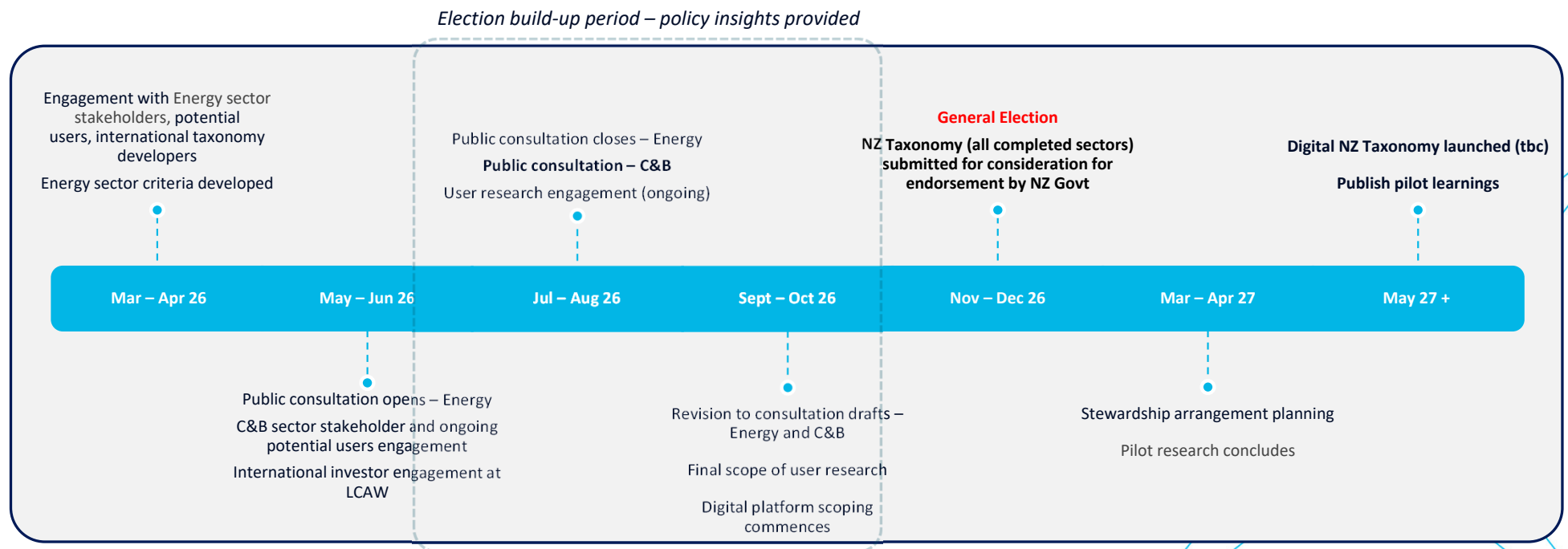
1. Publish two reports: a Market Gaps Report which includes private finance opportunities; and an International Case Studies report
2. Coordinate design of one financing solution

Project Timelines

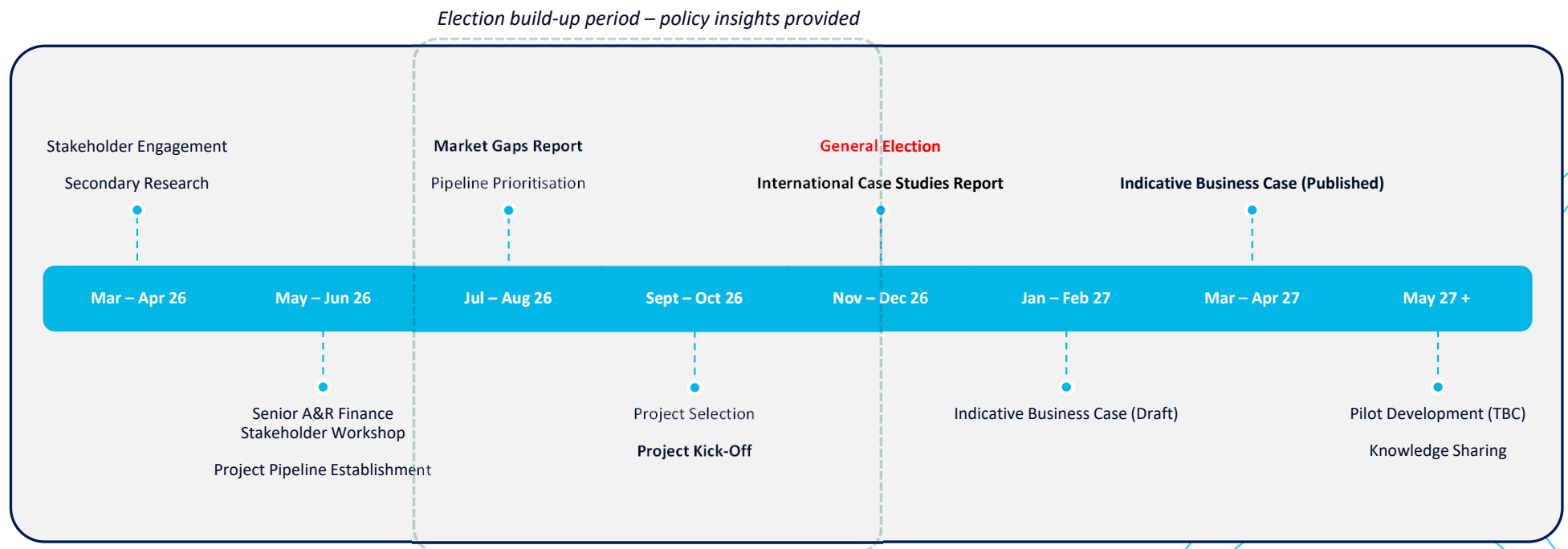


This plan is resourced by partners including banks, asset owners & managers, financial services providers, the NZ Government, philanthropies

NZ Taxonomy: Draft Project Timeline



Adaptation & Resilience Financing Solutions: Draft Project Timeline



Thank you

This plan is resourced by partners including banks, asset owners & managers, financial services providers, the NZ Government, philanthropies.

Our partners are:

- ANZ
- ASB
- BNZ
- Westpac
- NZ Super Fund
- Rabobank
- EY
- Deloitte
- KPMG
- PwC
- McGrathNicol
- MinterEllisonRuddWatts
- Chapman Tripp
- Morningstar Sustainalytics

Associate Partners:

- Tower
- Rauawa
- LGFA
- EECA

